HBCU/MI News
The Office of Small and Disadvantaged Business Utilization (MDA/SB), in cooperation with the Office of the Advanced Systems (MDA/AS), received 59 proposals in response to the Broad Agency Announcement (BAA) Number 2003-01 released on November 7, 2002. Of the 59 proposals, 27 were from Historically Black Colleges and Universities (HBCUs), and 22 were from Minority Institutions (MIs). A total of 11 proposals were selected for funding; 5 were to HBCUs and 6 were to MIs. The 11 awards, to be given out during FY 2003 and FY 2004, totaled $3.0 million. The actual breakdown of the awards is as follows:

Historically Black Colleges and Universities:
- Norfolk State University - Development of a High Efficiency and Lightweight Photovoltaic Device
- Fisk University - Fabrication and Characterization of Nano-Structured Graphite/Metal Composite Films for Slic Device Applications
- North Carolina A&T State University - Study of the Properties of GaAsSbN/GaAs QW Heterostructures for Optoelectronic Device Applications
- NC A&T State University - Fiber SBS Phase Conjugation for High Power Laser Beam

New and Recent Contracts
On 8 April 2003, MZM, Inc. was awarded a contract, valued at $21,450, for a study to develop and present a detailed proposal on the future role of MDA/IN and its impact on the overall Agency Mission and the Intelligence Community. This contract has a 43-day base period with no options and ended on 21 April 2003.

On 4 April 2003, Sparta, Inc. was awarded a contract, valued at $499,967, for technical support services for MDA/SN. This contract had a five-month base period with no options and ends on 4 September 2003.

In January and February, the following companies were awarded contracts – each of six-months duration — under the SBIR Program Phase I program.

- Advanced Device Technology, Inc.
- American GNC Corporation

Touchstone Consulting Group
A Small Business Success Story

Touchstone Consulting Group, Inc., a Washington, D.C.-based management consultancy, focuses on providing government leaders with the tools and methods they need to improve decision-making and performance. Founded in 1991 (as Group Decision Support Systems, Inc.), this certified small business partners with government leaders to enable them to produce strategic business results through a collaborative planning approach. Collaborative planning achieves alignment, consensus and commitment to a compelling vision and strategy. Touchstone helps leaders and their leadership teams get a clear vision of strategic intent and achieve alignment on that strategy.

Touchstone began its work at the Missile Defense Agency (MDA) in 2002 as the Agency was undergoing fundamental changes transitioning from the Ballistic Missile Defense Organization (BMDO) to recognizing its new mission as the MDA. Touchstone was asked to support the
On May 13th, my office (Small and Disadvantaged Business Utilization Office (SADBU)) held our Fourth Annual Small Business Day at the Sheraton National Hotel, in Arlington, Virginia. I am very happy to report that it was another very successful event. It was my honor to welcome nearly 200 registrants and participants. The participants attending the conference learned about MDA contracting processes, contract bundling, and opportunities for small businesses at MDA through various presentations by the MDA program managers, panel discussions, and exchanges with prime contractors.

The keynote address was delivered by Dr. Patricia Sanders, Executive Officer of MDA’s Ballistic Missile Defense Systems. Dr. Sanders delivered a comprehensive historical overview of the missile defense program’s evolution and developments, and outlined how small businesses can contribute to the mission of the Agency, saying “we need to employ the best and brightest to do this job … and a lot of talent comes from the companies you represent, and we cannot afford not to harness the talent and expertise that is in the small businesses.”

Mr. Mike Allison, Director of International Science and Technology within the Contracting Deputate, presented an in-depth review of MDA’s contracting process. Similarly, the contract bundling issue was addressed by a panel consisting of Michael Gerich, Deputy Associate Administrator, of OMB’s Office of Federal Procurement Policy; Tim Foreman, Assistant Director, Small Business Prime Contracting Policy, in DoD’s Small and Disadvantaged Business Utilization Office; and Thomas Bezas, a staff member of the U.S. House of Representatives’ Small Business Committee. The trio summarized timeline highlights of the issue, including how the bundling of requirements has impacted small firms. The policy discussion included strategies that the White House, Congress, and the DoD are considering to ensure that procurement opportunities for small companies are increased.

The technical representatives from 17 MDA directorates and deputates gave presentations on how they use small businesses, what opportunities are forthcoming, and what they need from them. All of these segments were followed up with question and answer sessions.

Overall, it was another very successful event. My staff and I were very encouraged by the feedback we received from the participants. The numerous conference evaluations that attendees completed were resoundingly positive and indicated that we hit the mark in assembling an enlightening and constructive conference. We appreciate the thoughtful ideas suggested by attendees, and we plan to incorporate many of them to improve future conferences.

Today’s tough business environment means more competition for small concerns. The SADBU Office seeks to expand the table to allow more small businesses to sit at the MDA contract awards table. I hope the scope, quality, and quantity of information disclosed at this year’s 2003 Small Business Day demonstrates the degree to which we are stepping up our support mechanisms for small companies. In the meantime, we’re preparing an even better Small Business Day Conference for 2004. We hope you plan to be there!

Patricia A. Sanders
BMD Systems
Executive Officer

Photographer, Amanda Scurry, CTR, MDA/DC
**SBA News**

**SBA Announces 50th Anniversary Plans**

WASHINGTON, D.C. – The U.S. Small Business Administration (SBA) plans to mark its 50th Anniversary with celebratory activities held throughout the nation. Dozens of cities, including Washington, D.C., will spotlight events and conferences for the anniversary. Among the events will be recognition of the entrepreneurial heroes who have started and grown small businesses.

The kickoff of national festivities begins August 1, at the Dwight D. Eisenhower Library in Abilene, Kansas, with the commemoration of the signing of the Small Business Act by President Eisenhower on July 30, 1953.

“Since 1953, the SBA has helped more than 20 million Americans start, grow, and expand their businesses - placing more than $170 billion in direct or guaranteed loans into the hands of entrepreneurs,” explains SBA Administrator Hector V. Barreto. “SBA’s 50th anniversary gives us a perfect opportunity to reflect upon our history and to plan innovative methods to better serve America’s entrepreneurs.”

The National Entrepreneurial Conference and Expo is a key anniversary activity, and will be held September 17-19 in Washington, D.C. The announcement of the National Small Business Person of the Year will occur during the conference, and a new “Hall of Fame,” will be inaugurated, which will pay tribute to top entrepreneurial achievements.

The events and conferences will allow small businesses the opportunity to network with potential clients at a national contracting event. In addition, educational seminars are scheduled, emphasizing access to capital, contracting, e-Government, entrepreneurial development, franchising, importing and exporting, regulatory relief, and “Protecting Your Small Business.”

The agency’s eyes remain on the future and it will hold 10 public forums starting in October and ending in April 2004. The forums will allow citizens to discuss the needs of small businesses and what the SBA can do to better assist them. At the forums, American entrepreneurs’ ideas on what is pertinent to small businesses will be heard and recorded.

**SBA Advisory Committee on Veterans Business**

WASHINGTON, D.C. – Veterans who are small business owners will make up the majority of a 15-member Advisory Committee on Veterans Business Affairs established to provide an independent source of advice and policy recommendations to the U.S. Small Business Administration, Congress, the President and other policy-makers. The committee is composed of eight veterans who are owners of small businesses, and seven representatives of veterans’ organizations. The first meeting of the committee was held April 22, 2003, at the SBA headquarters in Washington, D.C.

The mission of the Advisory Committee on Veterans Business Affairs, as set by Public Law 106-50, is to review, coordinate and monitor plans and programs that affect the ability of small businesses owned and controlled by veterans to obtain capital, credit and access to markets. For additional information about the Office of Veterans Business Development, visit [www.sba.gov/VETS/](http://www.sba.gov/VETS/).

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**MDA NEWS**

The MDA has established a public Web site containing information about the preparation of the Programmatic Environmental Impact Statement (PEIS) under the National Environmental Policy Act (NEPA) for the planned Ballistic Missile Defense System (BMDS). The MDA is preparing a PEIS for the BMDS. The BMDS will protect the United States homeland, its citizens, deployed forces, allies and friends from all classes of threat ballistic missiles. For more information, go to [http://www.acq.osd.mil/bmdo/peis/html/home.html](http://www.acq.osd.mil/bmdo/peis/html/home.html).
**Note this...**
The following is a News Release from the U. S. Department of Defense, dated May 14, 2003.

**DoD NEW ACQUISITION POLICIES INSTITUTED**

Deputy Secretary of Defense Paul Wolfowitz has signed new acquisition policies consistent with the Secretary of Defense Donald H. Rumsfeld’s goal of transforming the Defense Department’s business practices as well as its warfighting capabilities. The policies follow Wolfowitz’s earlier direction to create an acquisition policy environment that fosters efficiency, flexibility, creativity and innovation.

The new policies are captured in two directives: DoD Directive 5000.1, The Defense Acquisition System, which describes overarching acquisition policy, and DoD Instruction 5000.2, The Operation of the Defense Acquisition System, which establishes the framework for translating mission needs and requirements into stable, affordable and well managed programs.

The policies achieve Wolfowitz’s and Under Secretary of Defense for Acquisition, Technology and Logistics Edward C. “Pete” Aldridge’s objectives by giving acquisition decision makers much greater authority to tailor program strategies to fit the needs of their program. Greater emphasis is now placed on evolutionary acquisition as the preferred strategy for rapidly acquiring advanced warfighting capability. Program managers are now given the flexibility to be creative and efficient in the way they apply policy to their programs. The policies are designed to release the power of innovation in every member of the acquisition, technology and logistics workforce.


**DoD PROCUREMENTS TO SMALL BUSINESS FIRMS INCREASE IN FISCAL 2002**

In May, the Department of Defense (DoD) released an annual report on procurement from small and other business firms for fiscal 2002. The report indicates that during Fiscal 2002, contract awards to U.S. small business concerns totaled $33.3 billion, compared with $28.3 billion for Fiscal 2001. DoD awarded $157.1 billion to all U.S. business concerns during Fiscal 2002, 21.2% of the awards were made to small business concerns. In Fiscal 2001 the percentage going to small businesses was 20.8%. The increase is attributed to greater small business participation in acquisitions related to aircraft, ships and commercial items.

**Touchstone Consulting Group**
(cont’d from page 1)

transformation effort at MDA. A principal element of Touchstone’s charter with MDA was to help senior leaders of the agency create a shared enterprise framework view of the organization’s core processes. The enterprise framework, a proprietary model developed by Touchstone, enabled MDA leaders to describe and communicate the principal processes, functions, and responsibilities and to identify critical interdependencies within their organization. In addition, the framework provided a starting point with which to develop cohesion and alignment among the workforce about their roles and responsibilities and how they fit into the organization as a whole.

Touchstone’s approach at MDA incorporated a number of innovative methods and practices, including an organizational assessment, stakeholder interviews, the development of the framework and expert advising on process improvement. Working with over 100 representatives from all 2-letters, Touchstone led cross-functional groups in conversations about roles & responsibilities and in defining essential business processes.

More recently at MDA, Touchstone has been leading an effort in incorporating a technology-based meeting tool (groupware) to produce more effective and productive meetings. Specifically, Touchstone consultants are working with groups such as the IDO Task Force and the Risk Management Working Group conducting high-level brainstorming sessions, generating hundreds of ideas and prioritizing “the best of the best.” Elaine Brett, Principal Consultant, says, “We find this particularly useful in an engineering and technology-rich environment. With the groupware system, everyone contributes and everyone has the opportunity to participate in the decision-making process.”

As a small business, Touchstone is flexible and able to tailor its delivery and programs to meet MDA’s needs effectively. Touchstone continuously learns and develops new ideas and approaches to solving problems. The company’s work relies on its ability to learn from and for MDA and to constantly renew and exchange that knowledge. Touchstone consultants are innovators who think beyond the obvious to arrive at uncommon solutions and perspectives to common problems and situations.
HBCU/MI News
(cont’d from page 1)

Shaping and Control
• Alabama A&M University - Growth and Study of Relaxor Based Ferroelectric Crystals for High Performance Transducer Applications

Minority Institutions:
• University of Texas at El Paso - Microcombustion Technology Development for the Divert Propulsion System of Miniature Kill Vehicles (MKVs)
• City College of CUNY - A New Approach to Radar Waveform Design
• University of New Mexico - Predictions of HYSIM HF Laser Flow
• University of New Mexico - High Power Mid Wave Infrared Semiconductor Lasers
• Florida International University - Heat Transfer Enhancement Through Self-Sustained Oscillation Flow in Micro Channels
• University of Puerto Rico - Development of Novel PLD-Thin Films for Ultra Fast and Passive Optical Device Applications

MDAsubOpps.net

MDAsubOpps stands for Missile Defense Agency subcontracting opportunities. This database-enabled website is an electronic resource provided by the MDA’s Office of Small and Disadvantaged Business Utilization (SADBU) for use by subcontractors and prime contractors.

To access the Web site, go to: http://www.mdasubopps.net.

New and Recent Contracts
(cont’d from page 1)

• Applied Thin Films, Inc.
• Astraluy, Inc.
• Avyd Devices, Inc.
• CPBT Corporation
• C&P Technologies, Inc.
• Dacco SCI, Inc.
• Epitaxial Technologies, LLC
• Fermionics Corporation
• Flowlynx
• Forell Enterprises, Inc.
• Innovative Business Solutions, Inc.
• Intuitive Research and Technology Corp.
• Magnolia Optical Technologies, Inc.
• Mayflower Communications Company, Inc.
• Q Flex, Inc.
• Schwalb Consulting
• Scientific Systems Company, Inc.
• SVT Associates, Inc.
• Wilson Composite Technologies, Inc.

“In the long history of the world, only a few generations have been granted the role of defending freedom in its hour of maximum danger. I do not shrink from this responsibility—I welcome it.”

John F. Kennedy
35th President of the United States
Federal Acquisition Regulation

Federal Acquisition Circular (FAC) 2001–13 was issued March 18, 2003, and amends the FAR as specified below:

Final Rules:

Item I--Contract Types for Commercial Item Acquisitions (FAR Case 2000–013)

This final rule amends FAR 12.207, 16.202–1, and 16.203–1 to indicate that award fee and performance or delivery incentives based solely on factors other than cost may be used in conjunction with firm-fixed-price (FFP) contracts and fixed-price contracts with economic price adjustment (FP/EPA) without changing the FFP or FP/EPA nature of the contract. A cross reference to these sections is added to FAR 12.207 to ensure clarity of the revisions relative to commercial item acquisitions.

Item II--Preference for U.S.-Flag Vessels--Subcontracts for Commercial Items (FAR Case 1999–024)

This final rule amends FAR Parts 12, 32, 47, and associated clauses to limit the types of subcontracts for which the waiver of cargo preference statutes is applicable. The rule is intended to ensure compliance with cargo preference statutes if ocean cargoes are clearly destined for Government use, while avoiding disruption of commercial delivery systems. This final rule also amends FAR Part 12 by adding 10 U.S.C. 2631, Transportation of Supplies by Sea, to the list of laws inapplicable to subcontracts for the acquisition of commercial items (except for certain subcontracts). FAR Subpart 47.5 and the clause at FAR 52.247–64 do not generally apply to acquisitions by the Department of Defense.

Item III--Federal, State, and Local Taxes (FAR Case 2000–016)

This final rule amends the FAR to clarify the prescriptions at FAR 29.401 for use of FAR clauses pertaining to Federal, State, and local taxes. These clauses, 52.229–3, Federal, State, and Local Taxes; and 52.229–4, Federal, State, and Local Taxes (State and Local Adjustments), are also updated to reflect information previously contained in the clause at FAR 52.229–5, Taxes—Contracts Performed in U.S. Possessions or Puerto Rico. FAR clause 52.229–5 is removed.

Item IV—Progress Payment Requests Under Indefinite-Delivery Contracts (FAR Case 2001–006)

This final rule amends the Federal Acquisition Regulation (FAR) to require, under indefinite-delivery contracts, the contractor to account for and submit progress payment requests under individual orders as if each order constitutes a separate contract, unless otherwise specified in the contract. The rule is of special interest to contracting officers that administer indefinite-delivery contracts.


Federal Acquisition Circular (FAC) 2001–14 was issued May 22, 2003, and amends the FAR as specified below:

Item I—Geographic Use of the Term “United States” (FAR Case 1999–400)

This final rule amends the FAR to clarify the use of the term “United States,” when used in a geographic sense. The term “United States” is defined in FAR 2.101 to include the 50 States and the District of Columbia. Where a wider area of applicability is intended, the term is redefined in the appropriate part or subpart of the FAR, or supplemented by listing the additional areas of applicability each time the term is used. This rule corrects and updates references to the United States throughout the FAR, including a new definition of “outlying areas” of the United States, a term that encompasses the named outlying commonwealths, territories, and minor outlying islands.

Item II—Miscellaneous Cost Principles (FAR Case 2001–029)

This final rule amends the FAR by deleting the cost principle at FAR 31.205–45, Transportation costs, and streamlining the cost principles at FAR 31.205–10, Cost of money; FAR 31.205–28, Other business expenses; and FAR 31.205–48, Deferred research and development costs. The rule will only affect contracting officers that are required by a contract clause to use cost principles for the determination, negotiation, or allowance of contract costs.

Item III—Prompt Payment Under Cost-Reimbursement Contracts for Services (FAR Case 2000–308)

The interim rule published in the Federal Register at 66 FR 53485, October 22, 2001, is converted to a final rule, without change, to implement statutory and regulatory changes related to late payment of an interim payment under a cost-reimbursement contract for services. The rule is of special interest to contracting officers that award or administer these type of contracts for services.

continued on page 7
The rule is of special interest to contracting officers that award or administer these type of contracts.

The Federal Register notice published in conjunction with the FAR interim rule stated that “The policy and clause apply to all covered contracts awarded on or after December 15, 2000 . . . agencies may apply the FAR changes made by this rule to contracts awarded prior to December 15, 2000, at their discretion . . . .” This was consistent with OMB regulations. Subsequently, as a result of enactment of the National Defense Authorization Act for Fiscal Year 2002 (Pub. L. 107-107) on December 28, 2001, agencies no longer have this discretion. Section 1007 of Public Law 107-107 states that this policy applies to cost-reimbursement contracts for services awarded before, on, or after December 15, 2000. Section 1007 retains the prohibition against payment of late payment interest penalty for any period prior to December 15, 2000.

Item IV—Electronic Signatures
(FAR Case 2000-304)

Recent laws eliminate legal barriers to using electronic technology in business transactions, such as the formation and signing of contracts. This final rule furthers Government participation in electronic commerce when conducting Government procurements by adding a statement at FAR Subpart 4.5, Electronic Commerce in Contracting, clarifying that agencies are permitted to accept electronic signatures and records in connection with Government contracts.

Item V—Increased Federal Prison Industries, Inc. Waiver Threshold
(FAR Case 2003-001)

This interim rule revises the Federal Acquisition Regulation to increase the Federal Prison Industries, Inc.’s (FPI) clearance exception threshold at 8.606(e) from $25 to $2,500 and eliminates the criterion that delivery is required within 10 days. Federal agencies will not be required to make purchases from FPI of products on FPI’s Schedule that are at or below this threshold.

Item VI—Past Performance Evaluation of Federal Prison Industries Contracts
(FAR Case 2001-035)

This final rule requires agencies to evaluate Federal Prison Industries (FPI) contract performance. This change will permit Federal customers to rate FPI performance, compare FPI to private sector providers, and give FPI important feedback on previously awarded contracts. It is expected that this change will give FPI the same opportunity that we give private sector providers, to improve their customer satisfaction, in general, and their performance on delivery, price, and quality, specifically.

Item VII—Contract Terms and Conditions Required to Implement Statute or Executive Orders—Commercial Items
(FAR Case 2000-009)

This final rule amends the clause at 52.212-5, Contract Terms and Conditions Required to Implement Statute or Executive Orders—Commercial Items, to ensure that required statutes enacted subsequent to FASA that contain civil or criminal penalties or specifically cite their applicability to commercial items are included on the list, and to ensure that any post-FASA items that did not meet this criteria are deleted from the list. In addition, the pre-FASA clauses and alternates that were inadvertently left off the list are added. The date of each clause is added to the list to identify what revision of the listed clause applies when this clause is added to a contract.


Defense Federal Acquisition Regulation Supplement (DFARS)

DFARS Change Notice 20030603

DoD has published the following final proposed DFARS rules in the Federal Register:

Final Rule:

Transportation of Supplies by Sea -- Commercial Items
(DFARS Case 2002-D019)

DoD has issued a final rule amending the Defense Federal Acquisition Regulation Supplement to add an alternate version of a clause, pertaining to transportation of supplies by sea, to the list of clauses included in contracts for commercial items to implement statutes or Executive Orders. The alternate version of the clause applies to contracts at or below the simplified acquisition threshold.


Proposed Rules for Comments:

Competition Requirements for Purchases from a Required Source
(DFARS Case 2002-D003)

DoD is proposing to amend the Defense Federal Acquisition Regulation Supplement to implement Section 811 of the
National Defense Authorization Act for Fiscal Year 2002 and Section 819 of the National Defense Authorization Act for Fiscal Year 2003. Sections 811 and 819 address requirements for conducting market research before purchasing a product listed in the Federal Prison Industries (FPI) catalog, and for use of competitive procedures if an FPI product is found to be non-comparable to products available from the private sector. Section 819 also addresses limitations on an inmate worker’s access to information and on use of FPI as a subcontractor.

Comments on the proposed rule should be submitted in writing on or before July 14, 2003, to be considered in the formation of the final rule.


Information Assurance (DFARS Case 2002-D020)

DoD is proposing to amend the Defense Federal Acquisition Regulation Supplement to address requirements for information assurance in the acquisition of information technology. The rule implements policy issued by the National Security Telecommunications and Information Systems Security Committee. DoD will consider all comments received by July 22, 2003.


Follow-On Production Contracts for Products Developed Pursuant to Prototype Projects (DFARS Case 2002-D023)

DoD is proposing to amend the Defense Federal Acquisition Regulation Supplement to provide an exception from competition requirements to apply to contracts awarded under the authority of Section 822 of the National Defense Authorization Act for Fiscal Year 2002. Section 822 provides for award of a follow-on production contract, without competition, to participants in an “other transaction” agreement for a prototype project, if the agreement was entered into through use of competitive procedures, provided for at least one-third non-Federal cost share, and meets certain other conditions of law.

Comments on the proposed rule should be submitted in writing on or before August 4, 2003, to be considered in the formation of the final rule.


DFARS Change Notice 20030430

Foreign Acquisition (DFARS Case 2002-D009)

The DFARS has been updated to incorporate the final rule published in the Federal Register on March 31, 2003, with an effective date of April 30, 2003. The rule revises DFARS Part 225, Foreign Acquisition, and associated provisions and clauses to simplify and clarify policy pertaining to the acquisition of supplies and services from foreign sources. See DFARS Change Notice 20030331 for additional information on this rule.


Extension of Contract Goal for Small Disadvantaged Businesses and Certain Institutions of Higher Education (DFARS Case 2002-D038)

DoD has issued a final rule amending the Defense Federal Acquisition Regulation Supplement to implement Section 816 of the National Defense Authorization Act for Fiscal Year 2003. Section 816 provides for a 3-year extension of the percentage goal for contract awards to small disadvantaged businesses and certain institutions of higher education.


DFARS Change Notice 20030301

DoD has published the following interim DFARS rule in the Federal Register:
**Interim Rule:**

*Electronic Submission and Processing of Payment Requests*  
*(DFARS Case 2002-D001)*

DoD has issued an interim rule amending the Defense Federal Acquisition Regulation Supplement to implement section 1008 of the National Defense Authorization Act for Fiscal Year 2001. Section 1008 requires contractors to submit, and DoD to process, payment requests in electronic form.

The Federal Register notice for this rule is available at:  

**Small Business Database Update**

Small businesses that have submitted database forms to the MDA Small and Disadvantaged Business Utilization (SADBU) Office are reminded to continue providing this office with updated information regarding organizational changes. The SADBU database is used as a source for matching appropriate small businesses with MDA technical requirements and as a mailing list for our quarterly newsletter, *The SADBU Update*. For firms not currently listed in our database, or if your firm needs to update some information, we ask that you either contact the SADBU Office or download the small business database application by visiting the MDA/SADBU Web site at http://www.acq.osd.mil/bmdo/bmdolink/html/sadbu.html. For the application or any other information, you may also contact one of the following: Mr. Stephen Moss, Director of the SADBU Office, at stephen.moss@mda.osd.mil; Mr. Raymond Lambert, at raymond.lambert@mda.osd.mil; Dr. Pravat Choudhury, at pravat.choudhury@mda.osd.mil; or Ms. Christina Ashton at christina.ashton-contractor@mda.osd.mil. Please fill in the database application (hard copy) and mail it to the MDA/SADBU office along with your capability statement. ◆

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**Procurement Opportunities**

Visit the MDA Business Acquisition Reporting Bulletin Board (BARBB) on the Internet  
http://www.acq.osd.mil/bmdo/barbb/barbb.htm

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Web Site Highlight

The Department of Labor and the Small Business Administration have launched a Web site designed to help businesswomen effectively access federal government resources. The Web site, Women Entrepreneurship in the 21st Century, is located at www.women-21.gov. It includes up-to-date information regarding key issues such as government procurement, access to capital health insurance, retirement security, technology, and the tax code.

Other Useful Web Sites:

- SCORE — the Service Corps of Retired Executives — is a nonprofit organization that provides small business counseling and training under a grant from SBA: http://www.score.org

- The SBA site with the State Tax Homepages: http://www.sba.gov/hotlist/statetaxhomepages.html


- The MDA home page: http://www.acq.osd.mil/bmdo/


- The MDA SBIR/STTR Program home page: http://www.winbmdo.com/


- The DoD HBCU/MI Program home page: http://www.acq.osd.mil/sadbu/hbcumi/

- The Procurement Technical Assistance Program: http://www.gmu.edu/gmu/PTAP/index.html

CALENDAR OF EVENTS

June 18-19, 2003  Florida Regional Minority Business Council 18th Annual Business Expo  Fort Lauderdale, FL  (301) 260-9901


July 1, 2003  Alliance Opportunities for Small Business  Texas  Arlington, TX  (509) 838-8755


September 16-17, 2003  Virginia SBIR State Conference  Williamsburg, VA  Email: MDA@csmi.com
